Shackelford County Appraisal District Adopted Operating Budget 2024

Adopted September 14, 2023

Shackelford County Appraisal District 2024 Adopted Operating Budget Table of Contents

Adopted Budget

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Shackelford County Appraisal District Adopted Budget - Statement of Revenues, Expenditures, and Change in Fund Balance Year Ended December 31, 2024

	-	2024 Adopted	 2023 Adopted @	 Yr-Over-Yr Change
Revenues	_			
Local funding	\$	469,219	\$ 427,241	\$ 41,978
Other income		15,050	15,503	(453)
	_	484,269	 442,744	 41,525
Expenditures				
Appraisal		276,088	253,703	22,385
Assessing and collecting		98,976	93,988	4,988
Administrative		87,461	85,316	2,145
Debt service		3,944	3,944	-
Capital outlay		2,000	2,000	-
	_	468,469	 438,951	29,518
Excess of revenues over (under) expenditures	_	15,800	 3,793	 12,007
Beginning fund balance (estimated)		59,890	56,097	3,793
Ending fund balance (estimated)	\$ _	75,690	\$ 59,890	\$ 15,800

@ = adopted budget with additional known variances, see note 20.

See accompanying notes to the budget

Shackelford County Appraisal District Adopted Budget - Detail and Comparative Analysis Year Ended December 31, 2024

	_	2024 Adopted		2023 Adopted		2022 Unaudited	2024 / 2023 Budget Vs.	2024 / 2022 Budget Vs.
Revenues	_	Budget		Budget @		Actual	Budget	Actual
Local funding	\$	469,219	\$	427,241	\$	395,437 \$	41,978 \$	73,782
Other income	φ	15,050	φ	15,503	φ	12,680	(453)	2,370
Other meone	_	484,269		442,744		408,117	41,525	76,152
Expenditures		464,209		442,744		406,117	41,525	70,132
Appraisal services		57,000		53,000		53,000	4,000	4,000
Appraisal review board		2,500		2,500		1,628	-	872
Legal & professional		6,500		7,650		6,968	(1,150)	(468)
Appraising expense		2,000		1,457		1,152	543	848
Software and computer maintenance		67,462		58,558		54,986	8,904	12,476
Consulting		-		75		7,750	0,701	12,170
Education and training		8,000		8,000		8,998	-	(998)
Employee expenditures		278,893		262,541		234,352	16,352	44,541
Office expense		21,050		21,050		19,923	,	1,127
Insurance		4,000		3,000		3,568	1,000	432
Repairs and maintenance		-		2,856		1,784	(2,856)	(1,784)
Debt service		3,944		3,944		3,944	-	-
Utilities		13,500		10,700		7,923	2,800	5,577
Property taxes		1,620		1,620		1,563	-	57
Capital outlay		2,000		2,000		3,486	-	(1,486)
	_	468,469		438,951		411,025	29,593	65,194
Excess of revenues over (under)	_							
expenditures		15,800		3,793		(2,908)	11,932	10,958
Beginning fund balance		59,890		56,097		59,005	3,793	885
Ending fund balance	\$_	75,690	\$	59,890	\$	56,097 \$	15,725 \$	11,843

See accompanying notes to the budget

@ = adopted budget with additional known variances, see note 20.

Note 1: Revenues

The Shackelford County Appraisal District (hereafter referred to as "the District") generates revenues from both governmental and business like activities in order to operate as the jurisdictional appraisal district and central tax office. Governmental activities are made up of revenues received in the form of local funding from authorized taxing units of which the District appraises and assesses property within the District's jurisdiction, as well as other fees collected in association with governmental activities. Business type activities consist of revenues generated from the leasing of District owned vacant office space to other organizations. For budgeting purposes, any revenues other than local funding are classified as "other income". Below is a reconciliation of revenues by activity type and budget classification to total revenues.

		Reconciliation of revenues by activity type					
	_	Budgeted Budgeted				Actual	
		2024		2023		2022	
Governmental activities:	_						
Local funding	\$	469,219	\$	427,241	\$	395,437	
Interest income		3,500	(a)	3,647		2,841	
Miscellaneous income		750		1,056		639	
	_	473,469		431,944		398,917	
Business type activities:							
Rents received - budgeted & actual		10,800		10,800		9,200	
Total revenues	\$	484,269	\$	442,744	\$	408,117	
		Ree	conci	liation of budg	et cla	SS	
	_	Budgeted		Budgeted		Actual	
		2024		2023		2022	

	 2024		2023	2022
Local funding	\$ 469,219	\$	427,241	\$ 395,437
Other income	 15,050	_	15,503	 12,680
Total revenues	\$ 484,269	\$	442,744	\$ 408,117

Note 2: Local Funding

The local funding required by the District to operate (local funding need) is calculated considering total expenditures, less any other revenues, and excluding any restricted revenues from other sources that are designated for specific purpose funds. The following is the calculation for local funding.

Total estimated expenditures	\$ 468,469
Add: reserve for litigation fund	5,000
Less: other revenues not otherwise committed	 (4,250)
Local funding need	\$ 469,219

Note 2: Local Funding - continued

The individual taxing unit's contribution to the local funding need is proportionate to the tax unit's tax levy compared to the total of all tax levies in the District's appraising jurisdiction. The local funding rate (allocation rate) for each tax unit is allocated based on the taxing unit's percentage of total taxes levied in the District's jurisdiction during the second prior year, for the preliminary budget process, and the estimated tax levy for the most recent tax year, for the adopted budget process. The amount of local funding shared by the tax unit (cost share) is computed by multiplying the allocation rate by the District's local funding need. Below is the calculation of this process applicable to the current year budget.

	-	2024 Cost Share		2023 Cost Share		Increase (Decrease)
Shackelford County	\$ -	173,677	\$	138,717	\$	34,960
Shackelford County Hospital District	Ŷ	57,061	Ŷ	45,062	Ψ	11,999
City of Albany		28,725		22,359		6,366
Albany ISD		121,165		116,767		4,398
City of Moran		1,645		1,238		407
Moran ISD		21,098		15,535		5,563
Clyde CISD		56,026		79,501		(23,475)
Lueders-Avoca ISD		9,822		8,062		1,760
	\$	469,219	\$	427,241	\$	41,978
	=					
	-	2024		2023		Increase
		Allo. Rate		Allo. Rate		(Decrease)
Shackelford County	%	37.01	%	32.47	%	4.55
Shackelford County Hospital District		12.16		10.55		1.61
City of Albany		6.12		5.23		0.89
Albany ISD		25.82		27.33		(1.51)
City of Moran		0.35		0.29		0.06
Moran ISD		4.50		3.64		0.86
Clyde CISD		11.94		18.61		(6.67)
Lueders-Avoca ISD	%	2.09	%	1.89	%	0.21

Changes in the cost share per tax unit are a result of the rate of change in their tax levy from year to year. The largest factor that the District has noted in the variation of tax levies from year to year has been through the windfarms, mineral devaluation, as well as legislative mandate. The 2023 allocation rate is based on the 2022 levy, and the 2024 allocation is based on the 2023 levy. Estimates are given for the 2023 levies at the time of the adoption of the budget, and preliminary budgets are presented using the prior year tax levies as a basis for estimating cost share. Material changes in cost share between the preliminary and adopted budget are based on the passing of SB 2.

Note 3: Other Income

Other revenues consist of interest, miscellaneous, and office rent income. Interest is earned on deposits associated with the Central Tax Office, a fiduciary fund of the District, as well as deposits associated with the District's operations. Rent income is earned from leasing out the unused office space located at the District's office location. However, through actions taken by the Board of Directors rental income has been designated as *'committed'*, and therefore is restricted for use in the upkeep of the office facility. Any unused committed funds are retained and accumulated in the *'building contingency fund'*, until they are needed. Use of these committed funds for ordinary budget items is only permissible through action from the Board of Directors. Below is a breakdown of other income:

Interest income	\$ 3,500
Miscellaneous income	750
Rent income (committed revenues)	10,800
	\$ 15,050

Note 4: Expenditures

The District incurs operating expenditures through both governmental and business type activities, although almost all expenditures are related to governmental activities. Expenditures related to governmental activities are related to the appraising and assessing/collecting of real property taxes and compliance with state regulator requirements. Expenditures related to business type activities are related to leasing out District owned vacant office space.

Note 5: Appraisal Services

The District contracts with Capitol Appraisal Group, LLC for appraisal services on mineral, industrial and utility properties that require specialized valuation techniques. The schedule below shows the amount adopted for 2024 compared to the approved 2023 budget, as well as the actual 2022 expenditure.

	-	Budgeted 2024	Budgeted 2023	 Actual 2022
Appraisal services - Capital Appraisal Group	\$	57,000	\$ 53,000	\$ 53,000
		-	-	-
	\$	57,000	\$ 53,000	\$ 53,000

Note 6: Appraisal Review Board

The Appraisal Review Board (ARB) is a required panel that reviews taxpayer appeals during the protest period. The ARB members are required by state law to attend training and to have legal representation. ARB members are compensated at a rate of \$100 per day of service to the board, and are entitled to be reimbursed for expenditures associated with out-of-town travel for ARB purposes. The extent of compensation costs to be expected depends on the number of taxpayers that request to go before the ARB and seek judgment.

Note 7: Legal & Professional

An annual audit of the District's financial statements is required in accordance with state law. An audit must be completed annually, and must be in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States. The District engages in legal services from McCreary Veselka Bragg & Allen LLP as needed. The District is currently engaged in a lawsuit over valuation and has \$25,000 in litigation fund balance readily available for use.

Note 8: Appraising Expense

Employees of the District are reimbursed for travel while performing appraisal services for the District in their own vehicle. Mileage is reimbursed at the standard government rate as published by the IRS, and thus is estimated based on the miles needed to travel the reappraisal area. Other various expenses directly related to appraising are allocated to this category.

Note 9: Software and Computer Maintenance (IT Expense)

The District contracts with True Automation to provide license and support for PACS software, used to compute annual tax levies and appraise individual properties as well as the collection of tax levies. BIS Consulting provides mapping of property lines and aerial overlays as well as IT services through a contract. Lesser software licenses are payable to Intuit for QuickBooks. The schedule below shows the amount adopted for 2024 compared to the approved 2023 budget, as well as the actual 2022 expenditure.

		Service Type						
	_	Budgeted Budgeted Act						
		2024		2023		2022		
Appraisal and collection software licenses	\$	39,642	\$	35,632	\$	33,548		
IT maintenance, website and mapping services		24,820	(a)	20,926		19,874		
Other software and licenses	_	3,000		2,000		1,395		
	\$ _	67,462	\$	58,558	\$	54,817		

Note 10: Consulting Expense

From time to time, the District may have a need to outsource activities or gain additional resources for operations. Due to employee turnover in 2021, the District contracted with BIS Consulting for additional resources that were needed to process property transfers and to train a replacement in 2022.

Note 11: Education and Training

The chief appraiser must obtain required education credits periodically for their RPA (registered public appraiser) designation to stay in good standing with the TDLR (Texas Department of Licensing and Registration). The central tax office tax assessor/collector must also periodically obtain education credits for their RTA (registered tax assessor-collector) in order to comply with state law regarding the assessment of taxes and truth-in-taxation requirements.

As part of succession and contingency planning by the District as well as the overall improvement of staff abilities, the board of directors approved other employees of the District to begin the certification process in order to limit future personnel shortfalls.

In addition, employees need additional training to stay current with software and law updates, which are typically available at appraisal district related conferences in metropolitan areas. Conventions and training seminars ensure that the District's employees are up to date on appraisal and collection practices. The schedule below shows the amount adopted for 2024 compared to the approved 2023 budget, as well as the actual 2022 expenditure.

	-	Budgeted 2024	Budgeted 2023	-	Actual 2022
Education and Training	\$	8,000	\$ 8,000	\$	8,998

Note 12: Employee Expense

The District evaluates employee salaries annually based on, but not limited to, related labor market trends, merit and attitude, responsibility, reliability, job performance, education level and skill set, regulatory requirements, budgetary constraints, and economic factors affecting the District's jurisdiction. District employees are evaluated individually based on the criteria previously mentioned and are not evaluated based on a standard pay scale. The District requires a very specific knowledge and skill set of employees to be successful operationally. As a result, employees tend to become more valuable once they have learned skills specific to property taxation in Texas, and compensation is re-evaluated accordingly. Management considers employee and talent retention when evaluating budget needs annually.

The District currently contributes 250% in matching employee contributions to retirement as an additional incentive for employee retainage, through TCDRS (*Texas County & District Retirement System*). Exceptional retirement contributions are made affordable to the District through the exemption from the social security tax. As a condition for the exemption, employees must contribute 7% to retirement, of which is roughly equal to the social security portion of FICA (*Federal Insurance Contributions Act*). Employees must work for the District or another qualifying organization for 10 years in order to vest the District's matching contribution. Actuarial calculations determine the present contribution rate required of the District to meet its obligations.

Subsequent amendments to the ACA have eliminated the mandate for small organizations; however, the District retained this benefit as a cafeteria plan option for participating employees in prior years. The District has elected to begin paying a health insurance allowance to employees in lieu of paying premiums that continue to rise and have become unaffordable. Health insurance expense, and subsequently health insurance allowance, is classified as part of employee expenditures for budgeting purposes, due to its correlation with employment.

Below is a comparative analysis and breakdown of employee expenditure categories.

	-	Budgeted 2024		Budgeted 2023	· _	Actual 2022	 2024/ 2023 Differences
Salaries	\$	207,000	\$	191,000	\$	167,250	\$ 16,000
Retirement contributions		37,674		33,425		33,359	4,249
Payroll taxes		3,419	(a)	2,596		2,665	824
Insurance		28,800	(a)	33,520		29,077	(4,720)
Employee incentive		2,000		2,000		2,000	-
	\$	278,893	\$	262,541	\$	234,352	\$ 16,353

Further detail on employee expenditures by position can be seen in the supplemental information.

Note 13: Office Expenditures

Office expenditures consist of various items considered necessary to operate the District's office. Aside from basic office supplies, this includes postage and mailing services, as well as various fees associated with licenses and dues, legal fees, county document fees, and etc. The District purchases as much locally as is possible. In 2022 lawmakers mandated additional notice requirements that increased the District's postage and printing expense by an estimated \$3,000 to \$5,000. Actual expense increases were unknown at the time of the prior budgets. More mandates are being considered as of the date of this budget. Below is a breakdown of the contents of office expenditures:

	_	Budgeted		Budgeted	 Actual
	_	2024		2023	 2022
Office supplies and administrative expenses	\$	3,850	\$	3,850	\$ 3,315
Postage/mailing		14,200	(a)	14,200	14,200
Licenses, fees, and dues	_	3,000		3,000	 2,408
	\$	21,050	\$	21,050	\$ 19,923

Note 14: Building Expense

Building expense has been used in prior budgets to classify the costs associated with the maintenance and cost of servicing the debt obligations of the office and rental properties owned by the District. As of the 2021 budget, this has been discontinued and line items for debt service, property tax, insurance, and utilities have been used instead of listing such items as sub-categories under "building expense".

Note 15: Capital Outlay

The District budgets for larger capital expenditures when they are necessary for the continuation of operations or the improvement of operations. Purchases of less than \$5,000 are not capitalized regardless of their useful life in accordance with the District's policy. Capital outflows during the financial statement period are considered capital outlay. Large capitalized expenditures may require loan proceeds at times. Payments on debt/leases will be recorded as debt service for governmental fund financial reporting and the total purchase price will be recorded as capitalized expense for government wide financial reporting, which will be presented in the audited financial statements. The schedule below shows both financial statement reporting methods' amount adopted for 2024 compared to the approved 2023 budget, as well as the actual 2022 expenditure.

	-	Budgeted 2024		Budgeted 2023	 Actual 2022	
Capital outlay - total capitalization	\$	2,000	\$	2,000	\$ 3,486	
Loan/lease proceeds		-		-	-	
Capital outlay - total capital outflows	\$ -	2,000	\$	2,000	\$ 3,486	

Note 15: Debt Service

The District entered into a 5 year server equipment capital lease on January 1, 2019 in the amount of \$18,607, of which the debt portion will be paid in full at the end of 2023. Lease payments will continue at the same rate until an upgrade is needed in 2025 - 2026, when the warranty runs out on the machine and BIS recovers the equipment. Below is a breakout of the requirements that make up debt service:

		-	Budgeted 2024		Budgeted 2023	-	Actual 2022
Server	Commercial Capital Lease	\$	3,944	\$	3,944 @	\$	3,944

Note 16: Unassigned Funds

The District receives local funding to cover operating expenditures, net of any internally generated funds that are not otherwise committed by board action to specific "contingency funds". Details of these funds can be seen in note 1, and a reconciliation of the accumulated unassigned funds can be seen in note 19.

Note 17: Building Contingency Funds

In 2015, the District approved the creation of a contingency fund for which rent income would be 'committed', to protect the District against major repairs and damages or other property related contingencies that might exceed budgeted expenses. Through this committed fund, the board of directors may also approve the use of funds for general operating purposes if all other options are exhausted. Because funds are committed for repairs, if necessary, the District does not budget repairs. Details of these "committed funds" can be seen in note 2, and a reconciliation of the accumulated building contingency funds can be seen in note 19.

Note 18: Litigation Contingency Funds

In 2018 the District's auditor recommended that a litigation contingency fund be set up to combat any unexpected appraisal litigation costs in the future. Litigation expenses can range from \$10,000 to \$100,000 depending on the type of assets. This would lessen the risk of increasing local funding need to taxing units in the middle of the budget year. The District proposed \$5,000 of local funding be committed each year until an appropriate level of fund balance as compared to the whole annual budget is reached (current target of approximately 20% of annual expenditures). These funds will be committed to the litigation contingency fund and only usable with board action. The expected future contributions to this fund as of this report date are as follows.

			_			
				Budgeted	Unaudited	Audited
	1	Average		2023	2022	2021
Average annual expenditures		415,745	@	438,951	411,025	397,260
	Х	20%				
Target fund balance		83,149				
Fund balance 2024 (estimated)		(75,690)				
Building fund 2024 (estimated)		40,569				
(Over)/under funded 2024				48,028		
Remaining contributions schedule:						
2025		(5,000)				
2026		(5,000)				
2027		(5,000)				
2028		(5,000)				
2029		(5,000)				
2030 and after		(23,028)				
			_	(48,028)		
			=	-		
T. (.)						
Total resources available using all	contif	igency lunds	5.			

Building fund 2024 (estimated)	40,569
Litigation fund 2024 (estimated)	32,720
	73,289
Target fund balance	(83,149)
(Under)/over funded 2024 (estimate)	(9,860)

Note 19: Fund Balance

Fund balance is the total accumulation of various funds that are divided into general or "unassigned" and committed or "contingency" classifications. These accumulation are accounted for in separate fund accounts depending on their respective classification. Notes 16 thru 18 have further information regarding this process. A reconciliation of fund balance overall, to the individual fund balances can be seen below for the actual (audited) and estimated year end balances:

General Fund (Unassigned):	-	Estimated		Estimated		Actual
		2024		2023		2022
Beginning fund balance	\$	2,401	\$	7,488	\$	24,596
Unassigned funds added (used)		-	(a)	(5,087)	(a)	(17,108)
	\$	2,401	\$	2,401	\$	7,488
Contingency Fund - Building:	_	Estimated		Estimated		Actual
	_	2024	_	2023	_	2022
Beginning fund balance	\$	29,769	\$	23,609	\$	14,409
Committed funds added (used)		10,800	(a)	6,160		9,200
	\$	40,569	\$	29,769	\$	23,609
Contingency Fund - Litigation:	_	Estimated		Estimated		Actual
	_	2024	_	2023	_	2022
Beginning fund balance	\$	27,720	\$	25,000	\$	20,000
Committed funds added (used)		5,000	(a)	2,720		5,000
	\$	32,720	\$	27,720	\$	25,000
Total Fund Balance:	_	Estimated		Estimated		Actual
		2024	_	2023		2022
Beginning fund balance	\$	59,890	\$	56,097	\$	59,005
Net funds added (used)		15,800	_	3,793	@_	(2,908)
Unadjusted budget fund balance total	\$ _	75,690	\$	59,890	\$ _	56,097

Note 20: Changes to Current Year Budget

The budgeting process begins in June of the year preceding the budget year. A preliminary proposed budget is presented by the chief appraiser to both the taxing units and the District's board of directors. The preliminary budget can be amended between June and September 14. A public hearing must be held by the board of directors by September 14, at which a budget is adopted. The District, as a policy, notes known deviations from the current year adopted budget in order to more accurately budget the upcoming year expenditures. The board typically votes on official budget amendments that do not increase taxing unit contributions at the end of the budget year. Below are known or estimated changes to the current year adopted budget that are considered to be material individually or in aggregate, as of the date of this report:

Item Budgeted Changes Est. Amended Beginning fund balance 2023 67,727 56,097 (11,630) Increase in health insr. 24,486 26,521 (2,035) Online appr. Notices - 737 (737) Audit expense increase 4,000 6,000 (2,000) Attorney fees (Hackberry) - 1,650 (1,650) Consulting expense - 75 (75) Repairs and maintenance - 2,856 (2,856) Increase in appraisal exp. 1,000 1,457 (457) BPP income increase 750 1,056 306 Interest income increase 2,800 3,647 847 Decrease in debt service 5,417 3,944 1,473 Postage increases 11,750 14,200 (2,450) Retirement expense change 3,698 2,596 1,102 Internet upgrade 8,000 10,700 (2,700) Formula error, empl. Incent. 260,833 262,833 (2,000)		2023		
Increase in health insr. $24,486$ $26,521$ $(2,035)$ Online appr. Notices- 737 (737) Audit expense increase $4,000$ $6,000$ $(2,000)$ Attorney fees (Hackberry)- $1,650$ $(1,650)$ Consulting expense- 75 (75) Repairs and maintenance- $2,856$ $(2,856)$ Increase in appraisal exp. $1,000$ $1,457$ (457) BPP income increase 750 $1,056$ 306 Interest income increase $2,800$ $3,647$ 847 Decrease in debt service $5,417$ $3,944$ $1,473$ Postage increases $11,750$ $14,200$ $(2,450)$ Retirement expense change $3,698$ $2,596$ $1,102$ Internet upgrade $8,000$ $10,700$ $(2,700)$ Formula error, empl. Incent. $260,833$ $262,833$ $(2,000)$ Net effect on est. ending fund balance: $83,527$ $Adjustments$ $(23,637)$	Item	Budgeted	Changes	Est. Amended
Online appr. Notices - 737 (737) Audit expense increase 4,000 6,000 (2,000) Attorney fees (Hackberry) - 1,650 (1,650) Consulting expense - 75 (75) Repairs and maintenance - 2,856 (2,856) Increase in appraisal exp. 1,000 1,457 (457) BPP income increase 750 1,056 306 Interest income increase 2,800 3,647 847 Decrease in debt service 5,417 3,944 1,473 Postage increases 11,750 14,200 (2,450) Retirement expense change 3,698 2,596 1,102 Internet upgrade 8,000 10,700 (2,700) Formula error, empl. Incent. 260,833 262,833 (2,000) Vet effect on est. ending fund balance: 0riginal ending balance 83,527 Adjustments (23,637) 23,637	Beginning fund balance 2023	67,727	56,097	(11,630)
Audit expense increase 4,000 6,000 (2,000) Attorney fees (Hackberry) - 1,650 (1,650) Consulting expense - 75 (75) Repairs and maintenance - 2,856 (2,856) Increase in appraisal exp. 1,000 1,457 (457) BPP income increase 750 1,056 306 Interest income increase 2,800 3,647 847 Decrease in debt service 5,417 3,944 1,473 Postage increases 11,750 14,200 (2,450) Retirement expense change 3,668 2,596 1,102 Internet upgrade 8,000 10,700 (2,700) Formula error, empl. Incent. 260,833 262,833 (2,000) Net effect on est. ending fund balance: 0riginal ending balance 83,527 Adjustments (23,637)	Increase in health insr.	24,486	26,521	(2,035)
Attorney fees (Hackberry)- $1,650$ $(1,650)$ Consulting expense- 75 (75) Repairs and maintenance- $2,856$ $(2,856)$ Increase in appraisal exp. $1,000$ $1,457$ (457) BPP income increase 750 $1,056$ 306 Interest income increase $2,800$ $3,647$ 847 Decrease in debt service $5,417$ $3,944$ $1,473$ Postage increases $11,750$ $14,200$ $(2,450)$ Retirement expense change $34,650$ $33,425$ $1,225$ Payroll tax change $3,698$ $2,596$ $1,102$ Internet upgrade $8,000$ $10,700$ $(2,700)$ Formula error, empl. Incent. $260,833$ $262,833$ $(2,000)$ (23,637)Net effect on est. ending fund balance:Original ending balance $83,527$ Adjustments $(23,637)$	Online appr. Notices	-	737	(737)
Consulting expense-75(75)Repairs and maintenance-2,856 $(2,856)$ Increase in appraisal exp.1,0001,457 (457) BPP income increase7501,056306Interest income increase2,8003,647847Decrease in debt service5,4173,9441,473Postage increases11,75014,200 $(2,450)$ Retirement expense change34,65033,4251,225Payroll tax change3,6982,5961,102Internet upgrade8,00010,700 $(2,700)$ Formula error, empl. Incent.260,833262,833 $(2,000)$ Net effect on est. ending fund balance:83,5274djustments $(23,637)$	Audit expense increase	4,000	6,000	(2,000)
Repairs and maintenance- $2,856$ $(2,856)$ Increase in appraisal exp. $1,000$ $1,457$ (457) BPP income increase 750 $1,056$ 306 Interest income increase $2,800$ $3,647$ 847 Decrease in debt service $5,417$ $3,944$ $1,473$ Postage increases $11,750$ $14,200$ $(2,450)$ Retirement expense change $34,650$ $33,425$ $1,225$ Payroll tax change $3,698$ $2,596$ $1,102$ Internet upgrade $8,000$ $10,700$ $(2,700)$ Formula error, empl. Incent. $260,833$ $262,833$ $(2,000)$ (23,637)Net effect on est. ending fund balance:Original ending balance $83,527$ Adjustments $(23,637)$	Attorney fees (Hackberry)	-	1,650	(1,650)
Increase in appraisal exp. 1,000 1,457 (457) BPP income increase 750 1,056 306 Interest income increase 2,800 3,647 847 Decrease in debt service 5,417 3,944 1,473 Postage increases 11,750 14,200 (2,450) Retirement expense change 34,650 33,425 1,225 Payroll tax change 3,698 2,596 1,102 Internet upgrade 8,000 10,700 (2,700) Formula error, empl. Incent. 260,833 262,833 (2,000) Net effect on est. ending fund balance: 83,527 Adjustments 83,527	Consulting expense	-	75	(75)
BPP income increase7501,056306Interest income increase2,8003,647847Decrease in debt service5,4173,9441,473Postage increases11,75014,200 $(2,450)$ Retirement expense change34,65033,4251,225Payroll tax change3,6982,5961,102Internet upgrade8,00010,700 $(2,700)$ Formula error, empl. Incent.260,833262,833 $(2,000)$ Net effect on est. ending fund balance:83,527Adjustments $(23,637)$	Repairs and maintenance	-	2,856	(2,856)
Interest income increase $2,800$ $3,647$ 847 Decrease in debt service $5,417$ $3,944$ $1,473$ Postage increases $11,750$ $14,200$ $(2,450)$ Retirement expense change $34,650$ $33,425$ $1,225$ Payroll tax change $3,698$ $2,596$ $1,102$ Internet upgrade $8,000$ $10,700$ $(2,700)$ Formula error, empl. Incent. $260,833$ $262,833$ $(2,000)$ Net effect on est. ending fund balance: $83,527$ $Adjustments$ $(23,637)$	Increase in appraisal exp.	1,000	1,457	(457)
Decrease in debt service $5,417$ $3,944$ $1,473$ Postage increases $11,750$ $14,200$ $(2,450)$ Retirement expense change $34,650$ $33,425$ $1,225$ Payroll tax change $3,698$ $2,596$ $1,102$ Internet upgrade $8,000$ $10,700$ $(2,700)$ Formula error, empl. Incent. $260,833$ $262,833$ $(2,000)$ Net effect on est. ending fund balance: 0 riginal ending balance $83,527$ Adjustments $(23,637)$	BPP income increase	750	1,056	306
Postage increases 11,750 14,200 (2,450) Retirement expense change 34,650 33,425 1,225 Payroll tax change 3,698 2,596 1,102 Internet upgrade 8,000 10,700 (2,700) Formula error, empl. Incent. 260,833 262,833 (2,000) Net effect on est. ending fund balance: 0riginal ending balance 83,527 Adjustments (23,637)	Interest income increase	2,800	3,647	847
Retirement expense change $34,650$ $33,425$ $1,225$ Payroll tax change $3,698$ $2,596$ $1,102$ Internet upgrade $8,000$ $10,700$ $(2,700)$ Formula error, empl. Incent. $260,833$ $262,833$ $(2,000)$ Net effect on est. ending fund balance:Original ending balance $83,527$ Adjustments $(23,637)$	Decrease in debt service	5,417	3,944	1,473
Payroll tax change $3,698$ $2,596$ $1,102$ Internet upgrade $8,000$ $10,700$ $(2,700)$ Formula error, empl. Incent. $260,833$ $262,833$ $(2,000)$ Net effect on est. ending fund balance:Original ending balance:Original ending balanceAdjustments $(23,637)$	Postage increases	11,750	14,200	(2,450)
Internet upgrade8,00010,700(2,700)Formula error, empl. Incent.260,833262,833(2,000)Net effect on est. ending fund balance: Original ending balance83,527Adjustments(23,637)	Retirement expense change	34,650	33,425	1,225
Formula error, empl. Incent.260,833262,833(2,000)Net effect on est. ending fund balance: Original ending balance070707Adjustments07070707<	Payroll tax change	3,698	2,596	1,102
Net effect on est. ending fund balance:(23,637)Original ending balance83,527Adjustments(23,637)	Internet upgrade	8,000	10,700	(2,700)
Net effect on est. ending fund balance:Original ending balanceAdjustments(23,637)	Formula error, empl. Incent.	260,833	262,833	(2,000)
Original ending balance83,527Adjustments(23,637)				(23,637)
Adjustments (23,637)	Net effect on est. ending fund balance	<u>:</u>		
	Original ending balan	ce		83,527
Est ending balance 50 900	Adjustments			(23,637)
Lot. chung balance 59,690	Est. ending balance			59,890

Required supplementary information

Shackelford County Appraisal District Required Supplementary Information - Detail of the Actual and Budgeted Employee Expenditures Year Ended December 31, 2024

	Salary Expendit	ure		Budget C	hange	
Position	2022 Actual	2023 Budget	2024 Budget	\$	%	
Chief Appraiser****	63,000	75,000	75,000	-	0.00%	
Assistant Chief Appraiser	-	-	-	-	0.00%	
Collections Manager***	36,250	40,000	40,000	-	0.00%	
Records Clerk****	38,000	43,000	52,000	9,000	20.93%	
Appraiser****	30,000	33,000	40,000	7,000	21.21%	
	167,250	191,000	207,000	16,000	8.38%	
R	etirement Expend	liture		Budget C	hange	
	2022 Actual	2023 Budget	2024 Budget	\$	%	
Chief Appraiser****	12,408	13,125	13,650	525	4.00%	
Assistant Chief Appraiser	-	-	-	-	0.00%	
Collections Manager***	7,272	7,000	7,280	280	4.00%	
Records Clerk****	7,608	7,525	9,464	1,939	25.77%	
Appraiser****	6,071	5,775	7,280	1,505	26.06%	
	33,359	33,425	37,674	4,249	12.71%	
Pa	yroll Tax Expend	diture		Budget C	hange	
	2022 Actual	2023 Budget	2024 Budget	\$	%	
Chief Appraiser****	801	914	1,192	278	30.48%	
Assistant Chief Appraiser	-		-	-	0.00%	
Collections Manager***	706	580	684	104	18.00%	
Records Clerk****	637	624	858	235	37.67%	
Appraiser****	521	479	684	206	43.03%	
	2,665	2,596	3,419	824	31.73%	
Heal	th Insurance Exp	enditure		Budget Change		
	2022 Actual	2023 Budget	2024 Budget	\$	%	
Chief Appraiser****	7,526	8,840	7,200	(1,640)	-18.55%	
Assistant Chief Appraiser	-	-	-	-	0.00%	
Collections Manager***	6,500	7,000	7,200	200	2.86%	
Records Clerk****	7,526	8,840	7,200	(1,640)	-18.55%	
Appraiser****	7,525	8,840	7,200	(1,640)	-18.55%	
	29,077	33,520	28,800	(4,720)	-14.08%	
	232,352	260,541	276,893	16,353	6.28%	

** Incentive payment is included on page 8 of the notes, and is not included in this section.

*** Collection manager is 32 hours & medical allowance of \$6,500, \$7,000, and \$7,200 respectively.

**** Employees changed to medical allowance in lieu of insurance in 2024.

Shackelford County Appraisal District Supplementary Information - Adopted Budget Expenditure Allocation by Tax Unit Year Ended December 31, 2024

	_	City of Albany	_	Albany ISD	-	Clyde CISD	 Lueders- Avoca ISD	 City of Moran
Appraisal services	\$	3,489	\$	14,718	\$	6,807	\$ 1,193	\$ 200
Appraisal review board		153		646		299	52	9
Audit		398		1,678		776	136	23
Appraising expense		122		516		239	43	7
Software and computer								
maintenance:		4,130		17,420		8,055	1,412	237
Education and training		490		2,066		955	167	28
Employee expenditures		17,073		72,017		33,301	5,838	978
Office expense		1,289		5,436		2,513	441	74
Insurance		245		1,033		478	84	14
Repairs & maintenance		-		-		-	-	-
Debt service		241		1,018		471	83	15
Utilities		826		3,486		1,612	283	47
Property taxes		99		418		193	34	6
Capital outlay		122		516		239	42	7
Litigation contingency fund		306		1,291		597	105	18
Other governmental revenues		(260)		(1,097)		(507)	(89)	(15)
Rounding		2		3		(2)	(2)	(3)
Cost Share	\$	28,725	\$	121,165	\$	56,026	\$ 9,822	\$ 1,645

	Moran ISD		Shackelford County	- ·	Shackelford County HD	 	Rounding	-	Total
\$	2,563	\$	21,098	\$	6,932	\$	_	\$	57,000
Ψ	112	ψ	925	ψ	304	Ψ	_	Ψ	2,500
	292		2,406		790		- 1		2,500 6,500
	292 90		2,400 740		243		1		2,000
	90		/40		243				2,000
	3,033		24,970		8,204		1		67,462
	360		2,961		973		-		8,000
	12,540		103,230		33,916		-		278,893
	946		7,791		2,560		-		21,050
	180		1,481		485		-		4,000
	-		-		-		-		-
	177		1,460		480		(1)		3,944
	607		4,997		1,642		-		13,500
	73		601		197		(1)		1,620
	90		740		243		1		2,000
	225		1,851		608		(1)		5,000
	(191)		(1,573)		(517)		(1)		(4,250)
	1		(1)		1		1		-
\$	21,098	\$	173,677	\$	57,061	\$	-	\$	469,219